



Social Media – It's More than You Ever Thought

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Connecting Great Ideas and Great People

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It's Noisy (as hell) out there...

 60% of users employ two or more personal email addresses [one for trusted sources - others for

untrustworthy sources] - Habeas (2008)

 2/3's of US Internet users surveyed said email was their preferred channel for written communications between friends.

[ExactTarget, "2008 Channel Preference Survey" (2008)]

• 81 percent of U.S. executives subscribe to industry email newsletters for product information and business intelligence. [Wall Street Journal (2007)]



Conduct your own usage study... I did!









Losing sleep?

Should I attend the "secret"

Our largest client wants a wiki

session at ASAE?

Hell, Fernley & Fernley has a blog!

Competitors have blogs...

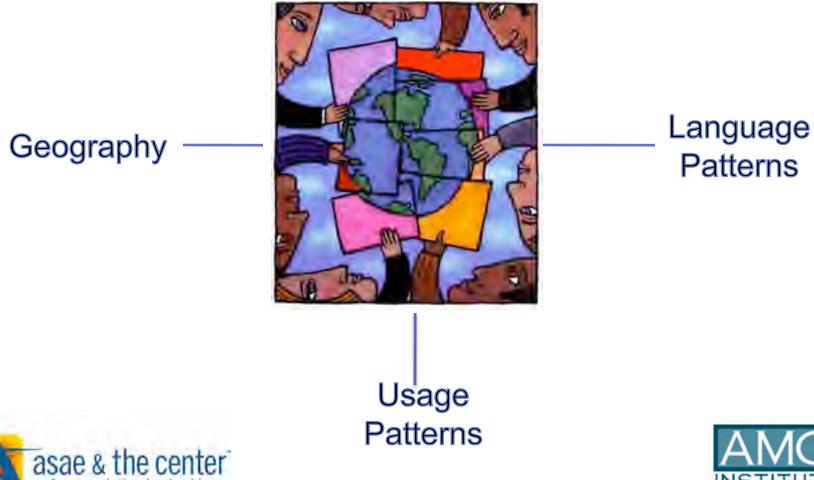


Geez, my staff is right, I AM a Luddite!!!





Understanding the "usage landscape"

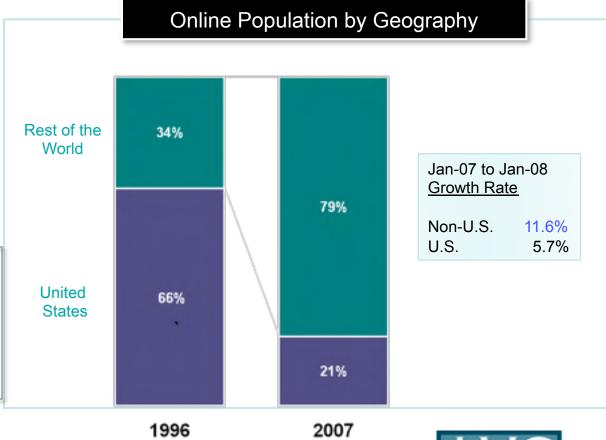


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U.S. has a fraction of Internet Users...

- U.S. only accounts for about 1 in 5 Internet Users
- Non-U.S. growth is roughly twice the U.S. growth

Even if yours is a US
 -centric audience
 today, be mindful of
 International markets
 in the future...





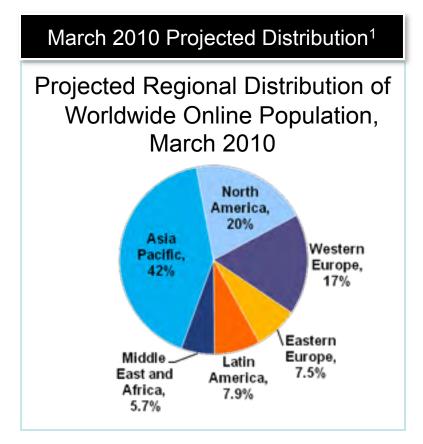
Source: comScore World Metrix, January 2008



2010 No. America will rank 3rd

 After Asia Pacific and Europe, No. America expects to be 3rd with 20% of Internet population

This suggests that your members may be served by connecting them to "interested parties" in other geographic regions...





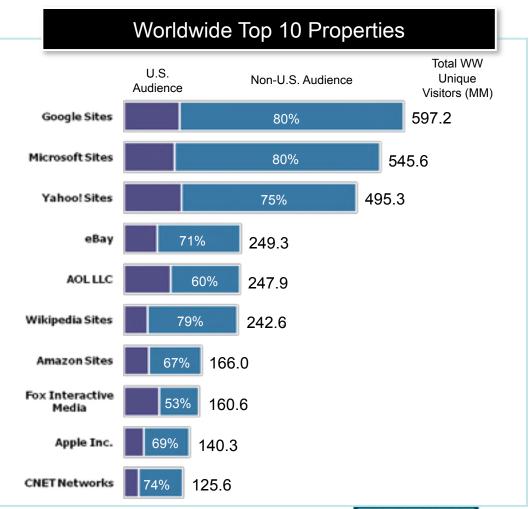
Source: comScore



"The Global Audience"

 Top 10 Global Web properties source the majority of their audience from outside the U.S.

Might this suggest that non-US audiences would be interested in your clients' content... or connecting through social media tools?

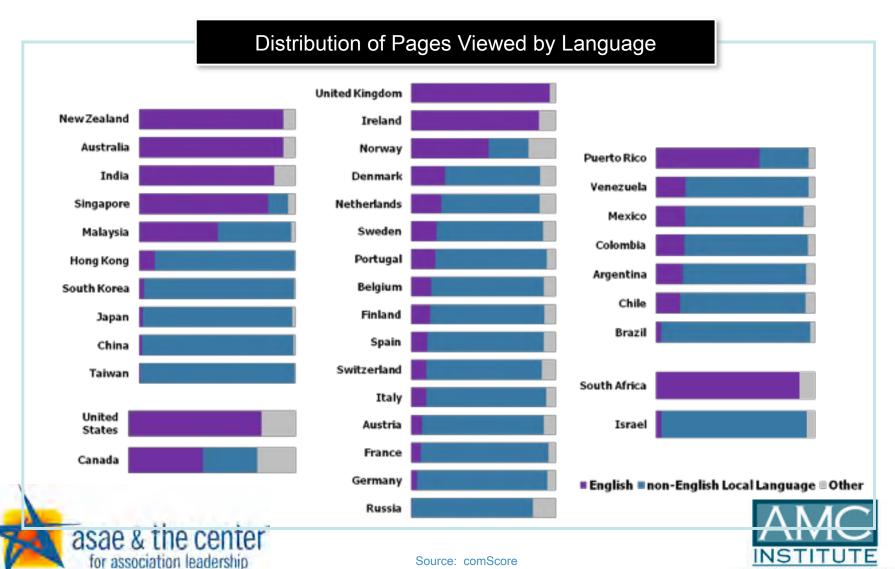




Source: comScore World Metrix, January 2008



English No Longer Lingua Franca of the Web



ASSOCIATION MANAGEMENT COMPANIES

What's being done online?

 Communications & Social Connections account for > 1/3 of online time

This seems to suggest that, on average, users value their online connections as a "communications tool" more than any other single source – seems like the world is ready for "social media"…



Communications: e-mail, Instant Messengers
Social Connections: Social Networking Sites, Blogs,
Discussion/Chat, Community Sites
Shopping & Travel, Petail Travel, Austions, Automotive

Shopping & Travel: Retail, Travel, Auctions, Automotive & Real Estate

Entertainment & Leisure: Entertainment, including Multimedia & Streaming, Online Games and Gaming Sports, Hobbies & Lifestyle

Work, Business & Education: News & Information, Business & Finance, Education, Career Services & Development, Government

AMC

* INSTITUT

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THE SOURCE FOR PROFESSIONAL ASSOCIATION MANAGEMENT COMPANIES

Source: comScore

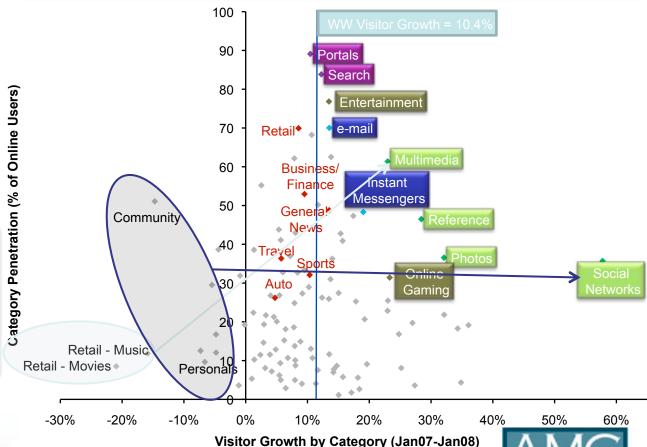


Social Media – Committed Users!

While "social networks"
 enjoyed the largest
 "visitor growth" by
 category, there's
 plenty of head-room
 for more penetration of
 the category in the
 future

Looks like "social networks" are drawing away from "community sites" and "personals".

Worldwide Online Category Growth vs. Penetration





Source: comScore World Metrix, January 2008

INSTITUTE
THE SOURCE FOR PROFESSIONAL

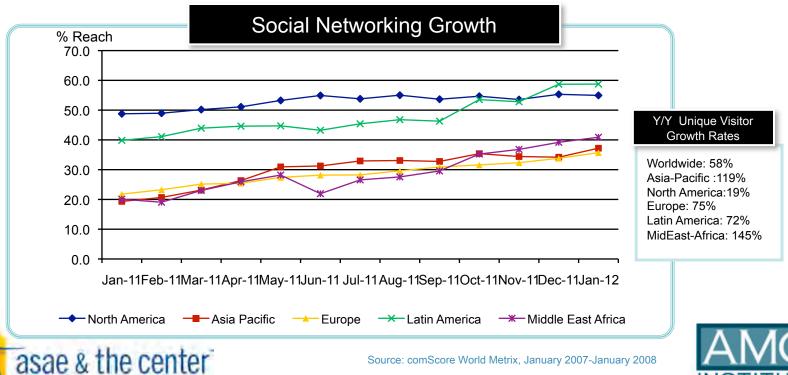
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Biggest Growth Outside No. America

Latin American reach now greater than No. American reach

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- Every other region is growing at a faster pace than No. America
- Could a Non-US audience provide what your clients need in social networking?



Designing "Your" Network

- Goal: provide participants members with online networks that:
 - will improve their "social capital"
 - make them more productive as professionals, to their employers and their communities

I wonder how my organization is going to design my social network to be valuable to me...





Remember – It's Noisy out there...

 60% of users employ two or more personal email addresses [one for trusted sources – others for untrustworthy sources] - Habeas (2008)

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"Social Capital" & "Productivity"

Social Capital

"...is anything that facilitates individual or collective action, generated by networks of relationships, reciprocity, trust, and social norms" [Wikipedia]

Productivity †

Ability to recognize problems before they arise in order to avoid them, or to fix them at a relatively lower cost;

'Solve' problems vs. 'manage them' – so they don't re-occur

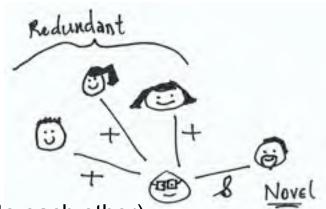
Discover new ways to contribute to the overall value of an enterprise

† [LoBue, because I'm the presenter]



Characteristics of strong networks

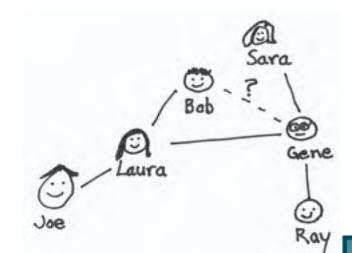
Access to "novel information" 1



- High in "structural diversity" (connecting people who are not connected to each other)
 - Joe knows Laura
 - Laura knows Bob & Gene
 - Gene knows Sara & Ray
 - Bob may or may not know Gene
 - Sara may or may not know Ray
 - Joe probably does not know beyond Laura

asae & the center

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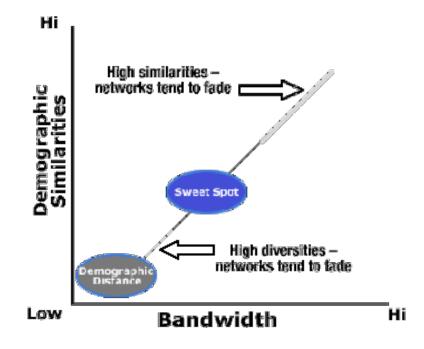
Too Much of a Good Thing?

 Pay attention to "demographic dissimilarities"…also known as "Demographic Distance" ²

The higher the heterogeneity across your relevant demographic characteristics:

- age
- gender
- culture
- years in a professional practice
- levels of training or certification
- Interest area

• ...









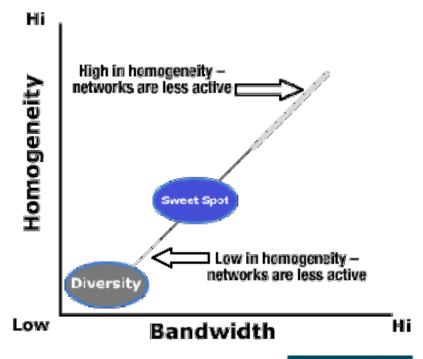
Characteristics of strong networks

 The more diverse your network, the lower the frequency and magnitude of network activity.³

We like to associate with people like us, but if we're going to acquire "social capital" and become productive, we need a diet of interaction with people *not like us*!



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Summary: Build it – they probably won't come...

1. KNOW YOUR OBJECTIVES

support specific programs?

Engage external audiences?

Recruitment?

3. KNOW YOUR TOOLS



Internet is a multi-tooled appliance

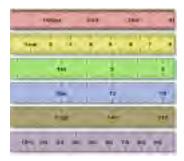
2. Know your audiences

What's important to them?

WHAT NEEDS ARE UNFULFILLED?

Who or what in their world is competing for their attention?

4. USE THE RIGHT METRICS





If there's time... evaluation exercise

Top 10 Blog sites listed on Association Social Media wiki – activity recorded as of Saturday, August 9, 2008

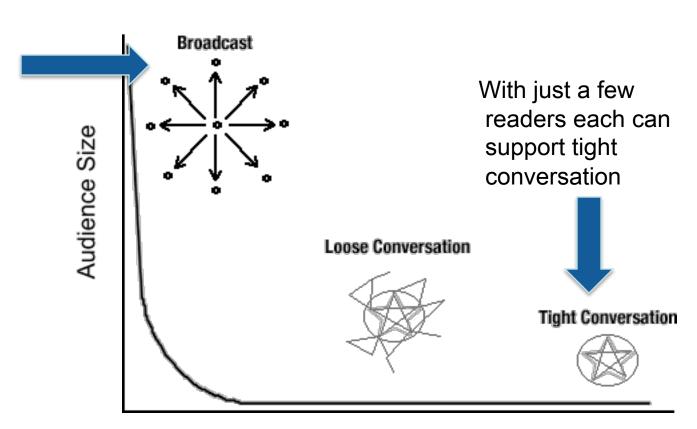
Blog	# of Days for last 10 posts	# of Total Comments	Highest/ blog comment Count	Views
National Motorists Association	31	157	63	172
Meeting Planners International	10	1	1	134
EDUCAUSE	Site down	for maint.		101
Assoc. for Career and Technical Edu (9 only)	95	6	2	99
National Assoc of Chief Happiness Officers (1)	94	2	2	98
Texas Medical Association	26	0	0	96
ASAE & The Center	10	39	14	96
AARP	367	110	24	95
American Chemical Society	12	0	0	95





Power-law Distribution of Weblogs by Audience Size

So many readers that distribution is restricted to broadcast



Weblogs



Source: Shirky, Clay; Here Comes Everybody; pg 129



Definitions

Social Capital Anything that facilitates individual or collective action,

generated by networks of relationships, reciprocity, trust, and

social norms [Wikipedia]

Productivity Completing more of the "right things" in a given amount of

time

Novel Information
 New information or ideas that contributes to the building of

social capital and productivity

Structural Diversity
 Connecting people who are unconnected to each other to

yield diverse pools of information & ideas

Demographic
 A network of people along diverse demographic lines (e.g.,

age, experience, culture, interests, etc.)

Bandwidth The frequency and volume of activity between network

participants



Dissimilarities

References

Online data is provided by comScore, the leader measuring the digital world [www.comscore.com]

- Aral, S. & Van Alstyne, N. 2008. "Networks, Information & Social Capital"
 (Draft paper on recent research at New York University, Stern School of Business & Boston University, School of Management) pg. 2
- 2. Ibid, pg. 4
- 3. Ibid, pg. 5

Other Recommended Reading

- Aral, S., Brynjolfsson, E & Van Alstyne, N. 2007. "Productivity Effects of Information Diffusion in Networks" (Draft paper on recent research at New York University, Stern School of Business, MIT Sloan School of Management & Boston University, School of Management)
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The Future of Work; Thomas W. Malon • Harvard Business School Press 2004

The Rise of the Creative Class; Richard Florida • Basic Books 2002

The Flight of the Creative Class; Richard Florida • Harper Business 2005

The Future of Management; Gary Hamel • Harvard Business School Press 2007





About LoBue



+1.415.561.6111 lobue@Im-mgmt.com Michael LoBue, CAE, has served as executive director and board member to various non-profit organizations since 1980. LoBue founded an AMC in 1993; LoBue & Majdalany Management Group, a charter accredited AMC through the AMC Institute, serves international trade associations and one regional professional society. The firm has a wholly-owned subsidiary in the U.K. supporting a pan-European trade association.

Prior to forming an AMC, LoBue professional experience includes a variety of program, marketing and management positions in government, non-profit, including higher education administration, and industry.

LoBue has an M.S. in Management & Public Policy from Carnegie Mellon University and an A.B. from the University of California at Berkeley. LoBue's current board involvement is:

- AMC Institute
- The Laurel School (President of Board of Trustees for this independent K-8 school in San Francisco)



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